



Global Compact Network Italia



La gestione sostenibile della catena di fornitura

Marco Frey – Presidente GCNI



FONDAZIONE GLOBAL COMPACT NETWORK ITALIA

Via Cereate, 6 - 00183 Roma
info@globalcompactnetwork.org
www.globalcompactnetwork.org





AGENDA



1. Il contesto

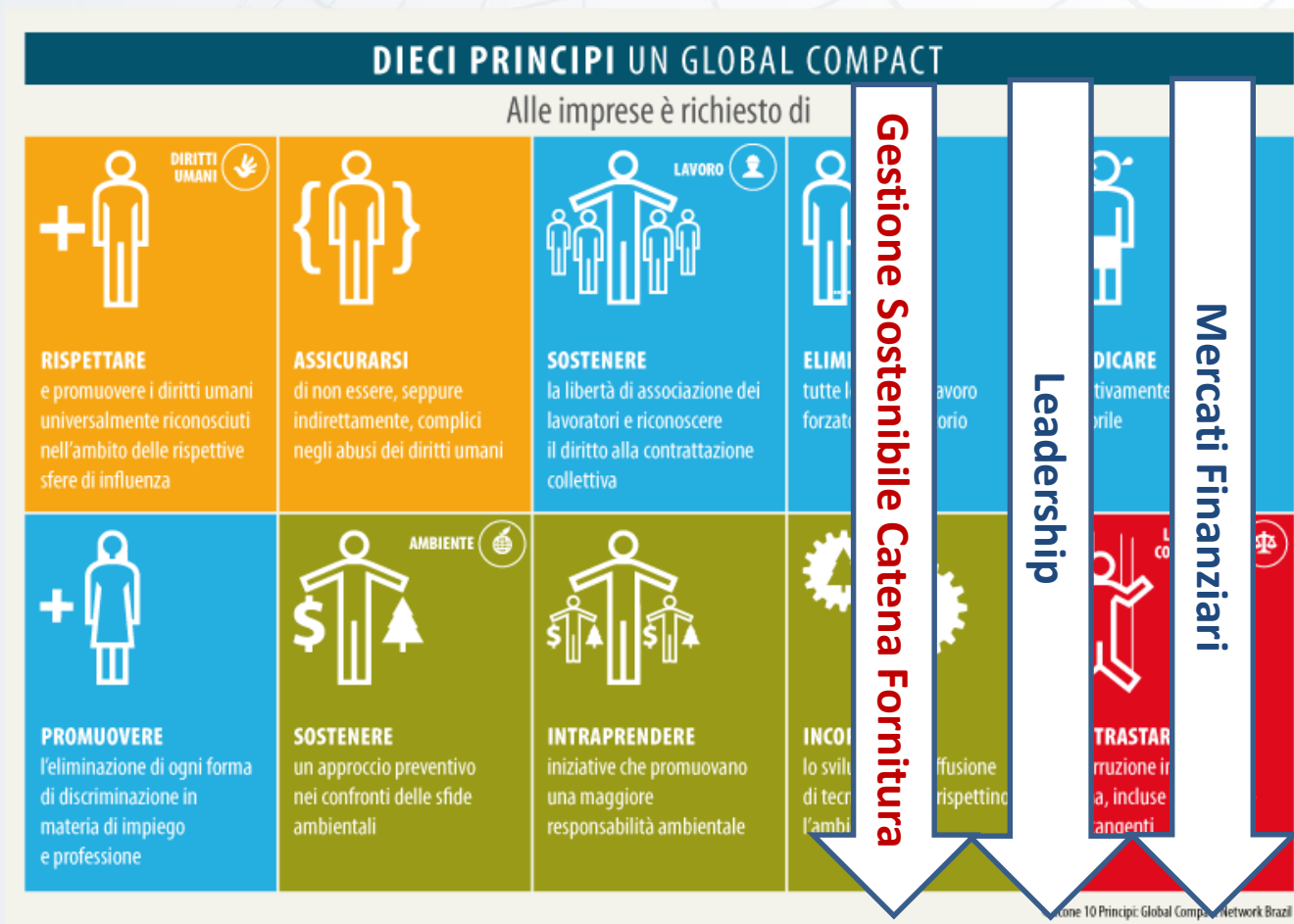
2. Il concetto

3. Modello Gestionale - UNGC

4. Strumenti a disposizione

CONTESTO

I 10 PRINCIPI e la SOSTENIBILITÀ nella CATENA di FORNITURA



CONTESTO

GLI SDGs e la SOSTENIBILITÀ nella CATENA di FORNITURA



CONCETTO

LA SOSTENIBILITÀ DELLA CATENA DI FORNITURA

La **sostenibilità nella catena di fornitura** si sostanzia in una gestione responsabile, dal punto di vista **sociale e ambientale oltre che economico**, di tutti i processi di approvvigionamento, produzione e distribuzione attivati direttamente dall'impresa o a essa riconducibili attraverso l'operato di fornitori



Graphic by BSR

Modello Gestionale - UNGC

SUPPLY CHAIN SUSTAINABILITY

A Practical Guide for Continuous Improvement



COMMIT

- Develop the business case by understanding the landscape and business drivers. (Chapter 2)
- Establish a vision and objectives for supply chain sustainability. (Chapter 2)
- Establish sustainability expectations for the supply chain. (Chapter 3)

ASSESS

- Determine the scope of efforts focusing primarily on areas where there is the greatest actual and potential risk of adverse impact on people, environment and governance. (Chapter 4)

DEFINE and IMPLEMENT

- Communicate expectations and engage with suppliers to improve performance. (Chapter 5)
- Ensure alignment and follow up internally. (Chapter 6)
- Enter into collaboration and partnerships. (Chapter 7)

MEASURE and COMMUNICATE

- Track performance against goals and be transparent and report on progress. (Chapter 8)



COMMIT



Commit

- Getting Started on Supply Chain Sustainability
- Establishing Sustainability Expectations for the Supply Chain



COMMIT: SVILUPPARE IL BUSINESS CASE

**SDG 8**

BUSINESS DRIVERS FOR SUPPLY CHAIN SUSTAINABILITY

Sustainability-related risks

- Maintain social license to operate
- Meet existing and emerging legal and reporting requirements
- Minimize business disruption from environmental, social and economic impacts
- Protect company's reputation and brand value; meet investors' and stakeholders' expectations

Sustainability-driven productivity

- Reduce cost of material inputs, energy, transportation
- Increase labour productivity
- Create efficiency across supply chains

Sustainability-advantaged growth

- Meet evolving customer and business partner requirements
- Innovate for changing market

GOVERNANCE, MANAGEMENT, TRANSPARENCY



COMMIT: CAPIRE IL CONTESTO



SDG 12

**CAPIRE IL
CONTESTO
INTERNO ed
ESTERNO**

**ANALISI
INTERNA
DEI RISCHI**

BENCHMARKING

**ASPETTATIVE
Stakeholder**



**DEFINIZIONE di un programma di Gestione di una Catena di
Fornitura Sostenibile**



ASSESS



Assess

Determining the Scope of the Programme

ASSESS: MAPPARE



SUPPLY CHAIN



ASSESS: DEFINIRE LE PRIORITÀ



SDG 12

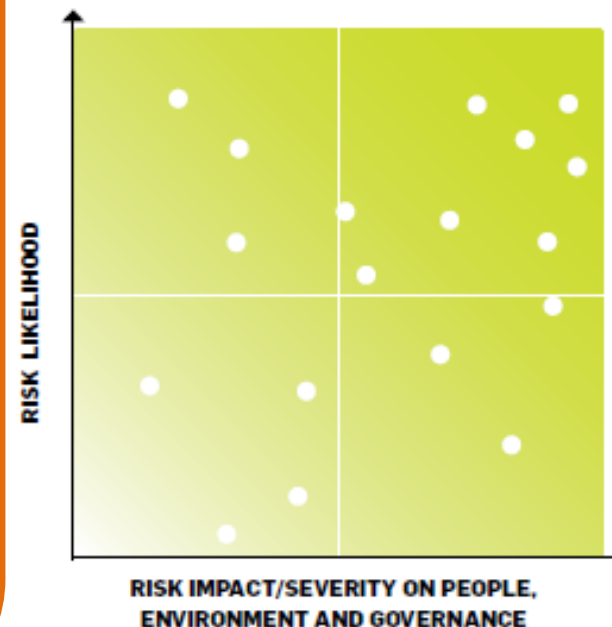
VALUTAZIONE DEL RISCHIO

Rischi/minacce a: Diritti Umani, Lavoro, Ambiente, Etica nell'azienda e lungo la catena di fornitura

Rischi per il business e Rischi per lo sviluppo economico

1. Identificare eventi rischiosi
2. Valutare la probabilità e la severità del rischio su persone, ambiente, governance

SUPPLY CHAIN SUSTAINABILITY RISKS:





DEFINE



Define

Engaging with Suppliers

DEFINE: IL COINVOLGIMENTO DEGLI SHS



SDG 9

Monitoring, Evaluation, Accountability and Learning

Monitor and assess the effectiveness of program and its impact on people, environment and governance. Learn from experiences and Increase accountability to different stakeholders.

Training & Capacity Building - Partnerships

Collaborate with others to build supplier ownership and understanding to remediate instances of non-compliance as well as invest in management capabilities for continuous improvements. Support suppliers to address the root causes of poor sustainability performance.

Expectation Setting

Expectation Setting

Adopt Code of Conduct. Communicate about your sustainability expectations to suppliers. Incorporate expectations, including the code of conduct, into contracts. Establish clear benchmarks and incentives for consistently strong performance.

Risk & Impact Assessment

Risk & Impact Assessment

Map and segment the supply chain. Determine the scope of efforts focusing primarily on areas where there is the greatest actual and potential risk of adverse impact on people, environment and governance.

Sustainability Assessment Performance

Sustainability Assessment Performance

Assess the sustainability performance of suppliers, using different processes for different needs (i.e., business relationship potential/actual risk, impact on people, environment and governance). It can include self-assessments, audits, worker surveys, etc.

Remediation

Collaborate with suppliers to address issues of poor performance. Define and incentivize continuous improvement.

Remediation

Monitoring, Evaluation, Accountability and Learning

Training & Capacity Building - Partnerships



IMPLEMENT

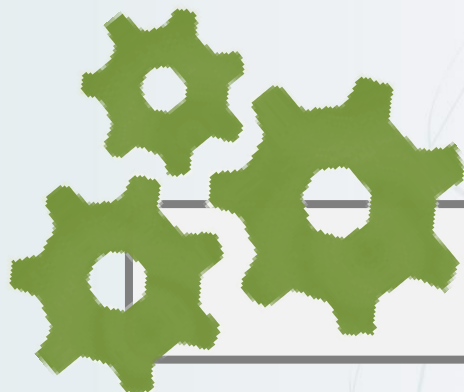


Implement

- Determine Roles & Responsibilities
- Industry Collaboration & Multi-Stakeholder Partnerships



IMPLEMENT



ALLINEAMENTO INTERNO

COLLABORAZIONE A LIVELLO DI INDUSTRIA

PARTNERSHIP MULTI-STAKEHOLDER



MEASURE



Measure

Establishing Goals and Tracking Performance



MEASURE: OBIETTIVI E PERFORMANCE



SDG 12, 17

Obiettivi relativi agli impatti

- Raggiungimento degli obiettivi aziendali con riferimento alla gestione sostenibile della catena di fornitura
- Creazione di valore per la società attraverso la gestione sostenibile della catena di fornitura

Obiettivi relativi alla performance interna

- Raggiungimento degli obiettivi legati all'implementazione del Programma di gestione sostenibile della catena di fornitura

Obiettivi relativi alla performance dei fornitori

- Volti a dimostrare il miglioramento nella compliance e nella capacità gestionale dei fornitori in ambito sostenibilità

MISURAZIONE

- Collaborazione interna per definire in modo condiviso quali dati raccogliere
- Ricorso a piattaforme che consentano la raccolta e la condivisione dei dati internamente e con peer companies
- Attività di rendicontazione interna ed esterna



COMMUNICATE



Communicate

Reporting on Progress



COMMUNICATE



SDG 12

- Communication on Progress dello UN Global Compact
- Global Reporting Initiative (GRI) Framework
- International Integrated Reporting Framework
- External Assessment by Stakeholders or Third-Party Assurance Providers

STRUMENTI (UNGC)

- ❖ **A Guide to Traceability – A Practical Approach to Advance Sustainability in Global Supply Chains**

<https://www.unglobalcompact.org/library/791>

- ❖ **Stand Together Against Corruption –**

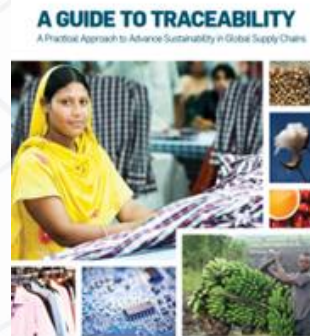
<https://www.unglobalcompact.org/library/791>

- ❖ **Quick Self-Assessment & Learning Tool**

<http://www.supply-chain-self-assessment.unglobalcompact.org>

- ❖ **Call to Action: Support Your SME Suppliers**

<https://www.unglobalcompact.org/library/1771>



STRUMENTI (UNGC, GCNI)

- ❖ **Online Portal: Sustainable Supply Chains: Resources and Practices**
<http://www.supply-chain.unglobalcompact.org>
- ❖ **Webinar Series**
- ❖ **Good Practice Note: Prioritize Supply Chain Human Rights Risks Through Structured Due Diligence**
<https://www.unglobalcompact.org/library/2851>
- ❖ **Note on Occupational Health & Safety (in collaboration with Better Work/ILO/IFC)**
<https://www.unglobalcompact.org/library/321>
- ❖ **GCNI – TenP Supply Chain Self-Assessment platform**
<https://www.tenp.globalcompactnetwork.org/PortaleGCNI/>



STRUMENTI (GCNI)

FINALITÀ: sostenere le imprese e le organizzazioni nella raccolta e condivisione di informazioni sulle performance di sostenibilità delle aziende loro fornitori, al fine di:

- rilevare sfide, prevenire i rischi, identificare soluzioni comuni per migliorare la sostenibilità all'interno della catena di fornitura;
- supportare la diffusione di buone pratiche
- condividere informazioni e cultura sui Dieci Principi dello UN Global Compact





Thank you!



Global Compact Network
Italia



TenP
SUSTAINABLE SUPPLY CHAIN
SELF-ASSESSMENT PLATFORM

a Global Compact Network Italy Foundation Project

Clicca sui loghi per accedere ai siti e avere maggiori informazioni

7 giugno 2016. Milano